

















Ambition, aspiration and opportunity

From the Introduction to The Somerset Council Plan 2023

"We launch our plan for the new Somerset Council with huge ambition - love for our beautiful county, faith in its amazing people and excitement that as one council we can achieve so much more for our residents, working closely with our partners and communities......

Woven through all our plans are four threads: a determination to tackle the climate and ecological emergencies; a commitment to developing a fairer Somerset; the compassion to make Somerset a healthier and more caring place to live; and the ambition to create a flourishing and resilient county.....

Developing a fairer Somerset will mean reducing inequality. Too many of our families will struggle to put food on the table and heat their homes over the coming years. We need to increase aspiration and opportunity in our schools and ensure good local jobs when young people move into adulthood....."

Our 5 year goals

Goal 1 Improved access to support in the early years of life so that every child is ready to start school confidently

Goal 2 Increased inclusion in all schools and in our communities so every child is included in their school 100% of the time

Goal 3 Strong and supportive leadership capacity within and between Somerset schools so that improvement is sustainable, and educational outcomes are improved in every key phase

Goal 4 Young people have access to further and higher education in the county where they can develop adaptable skills so they can join and progress in the workforce in Somerset.

A child's world



Current education outcomes for children in Somerset

- Somerset is in the top ten LAs nationally for the number of inadequate schools
- Outcomes at all key stages are low and in decline
- Outcomes for disadvantaged children are also in decline
- High percentage of exclusions, affecting disadvantaged children and those with SEND disproportionately

How did we get here?

Area Context

- Rural isolation and sparsity
- Geographic deprivation and lack of amenity
- Economic polarisation within many communities
- Poor road, rail, bus and digital connectivity
- Disproportionately large independent schools' sector

Changing education landscape since 2014

- Local authority
 financial and
 performance pressures
- Academisation leading to fragmentation and too few strong trusts
- Three-tier 'islands'
- Declining birth rate
- Historic underfunding
- Post-pandemic impacts

Impact

- Support infrastructure weakened
- School leaders feeling isolated, with protective infrastructure and support having been withdrawn
- System culture defined by fight, flight or freeze responses
- Reduced capacity for improving education outcomes

What steps do we need to take?

"It takes a village to raise a child" – our local history tells us what happens when we fail to work together effectively to improve children's experience of learning from babyhood to their early adult life.

Our commitment now has to be that all the stakeholders in the education system - the Council, the Regional Director's Office, both Dioceses, MATs, SATs, LA maintained schools, early years settings and colleges will work coherently and openly in accepting where we are and agreeing what our immediate priorities will be, alongside partners in our communities.

Now what?

Do more for those pupils who need it most

Improve the offer for all pupils

Support the people that pupils rely on

Engage the system in supporting education

Empower the employers to lead change

Keep the focus on the plan for the long-term

The Implementation Plan

Priorities are set for year one only because:

- We all recognise that relationships across the system and between some stakeholders
 are growing from a fragile base. These relationships need time to consolidate and thrive
 in order to set a long term vision for the education and wider landscape in Somerset and
 the outcomes and experiences we want for our children
- There is much to do in year one to establish strong foundations upon which to build in later years - a shared understanding of what key metrics mean, identifying good practice in key areas in education and facilitating better support around schools and the communities they are part of

Once these foundations are in place, from year 2 longer term actions will be agreed and implemented to support our 5 year goals

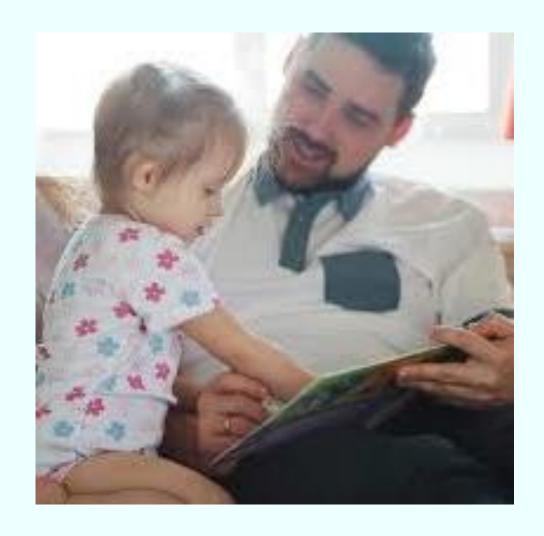
Three pillars of work



The Best start in life

Year one proposed priorities

- Increase % of pre birth and post birth public health nursing checks
- Implement integrated early years provider and public health nursing checks for all 2 year olds
- Ensure children whose development is delayed at 2 are prioritised for early support with focus on improving development potential
- Analyse 2 year old checks for themes in relation to developmental delay, mapping the current resources available to these families and future need
- Develop a preschool year school readiness assessment (trial this in self-nominated schools)
- Work with libraries and local booksellers to improve availability of appropriate phonic books in every community



Activity and implementation led by: Public Health, Maternity services, ICB children and families team, early years providers, Communities Directorate (libraries), high performing primary schools

Thriving Schools

Year one proposed priorities

- Trust and LA school group led projects setting out good practice in the basics of education eg safeguarding, curriculum, reducing exclusion, phonics and supporting a small number of schools to improve in the identified school practice area
- System support to schools working with up to 60 children at risk of permanent exclusion, to keep them in school and to understand what is needed to support schools more widely to reduce exclusions
- Online recruitment resource to support schools, marketing Somerset as an attractive place to live and work



Activity and implementation led by: MATs, LA Schools, Children's Social Care/early help, ICB, Strategy, Workforce and Localities Directorate (communications and HR teams)

Great Futures

Year one proposed priorities

 Work with FE Colleges and the county business community to explore the key areas of employment demand in Somerset now and in the future and the skills and qualifications needed to train our workforce

Leading to possibilities in Year 2 and beyond of:

- Curriculum development in schools linked to FE Colleges and businesses to support workforce recruitment in high demand employment areas
- Industrial recruitment and retention strategy focussing on school to college to work pathway
- College partnerships with a wider range of universities to bring more Higher Education opportunities to Somerset, linked to employment demands.



Activity and Implementation led by: Climate and Place Directorate (economic development and Adult Skills services), FE Colleges, local business community

Years 2 to 5 — Education for life - embedding better life opportunities

The Headlines

Education improvement - improving outcomes for all children at all key stages

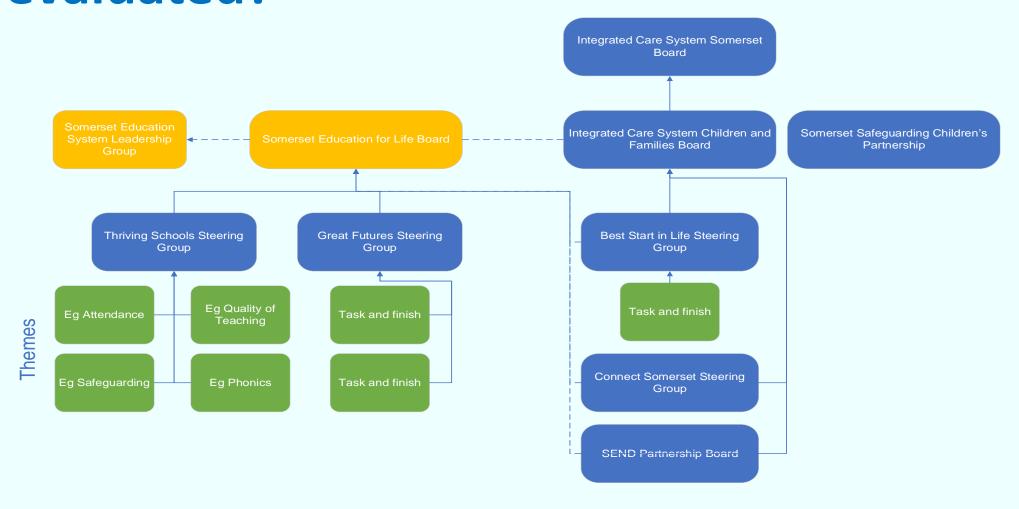
Housing – minimum standards for accommodation where children live

Transport – prioritising easy access to school, leisure activity and work

Leisure – all children have somewhere safe to play and access to organised activity outside school

Early support – Families can access support quickly and locally to where they live, so family life can be sustained with children's education and emotional well being prioritised.

How will the work be driven and evaluated?



New governance groups

Education System Leadership Group

Purpose:

- To set the strategic direction for the Somerset education landscape
- to establish ongoing priorities for the strategy which are developed, implemented and evaluated by the EFL Board
- To provide advice about spend that is not sector base funded
- To establish and monitor an education for life risk register

Attendees: Somerset Council CEO/DCS
Regional Director's office, Somerset Council,
Diocese of Bath and Wells

Frequency: Initially fortnightly, moving to half termly

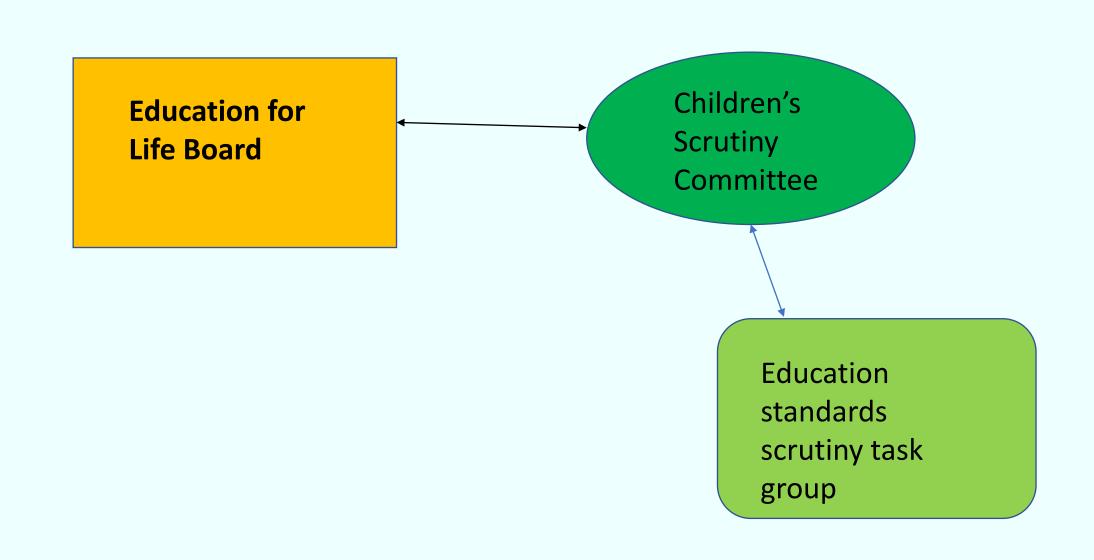
Education for Life Board

Purpose

- To implement collective priorities and the required actions across partners (expertise, opportunity and capacity)
- To offer robust peer challenge and support
- To evaluate the impact of the implementation plan on the ground in improving schools and the community support available to the children and families in the area
- To hold the system to account for agreed activity Attendees:

Chair Leader of the Council
Steering group chairs, CEO MATs, Regional Director's office, Somerset Council, ICB representative,
Somerset Parent Carer Forum, other members coopted as required

Frequency: half termly



Somerset Education for Life Strategy

Launch Event

Fleet Air Arm Museum, near Yeovil.

21st March 2023